Title IX Investigator Training 45TH ANNUAL NATIONAL CONFERENCE ON LAW AND HIGHER EDUCATION

STETSON LAW 2024 NOTEARWATER BEACH, 2024

Welcome & Introductions

Ur. Jennifer Hammat,
Associate Vice President,
Student Engagement,
Florida Gulf Coast University,
Thammat@fgcu.edu

Not Legal Advice

As a reminder, this session is not intended to serve as legal advice for you or any case you may be working at your institution. We are providing you with tips, efficiencies, and best practices for the investigative process. Should you need a legal opinion, we recommend you seek out your university counsel or obtain private counsel for legal matters.

obtain private counsel for legal matters.

STETSONLAN 2024





Much of the content for these slides were reviously constructed by the NASPA Studentificate program ar and Jennif

IX Training Certificate program, in conjunctic with Peter and Jennifer Lake, Jake Sapp, and Melissa Carleton.

https://www.naspa

https://www.naspa.org/events/title-ix-certificate-



Session Norms

Take what you need for your individual institution based on culture, type, and control

Thoughtful participes welcomed

Silence your phones



Goals and Outcomes

1) Learn effective investigative practices for fact-finding and report generation

2) Understand the various resolution and adjudication processes for Title IX cases

3) Connect with colleagues about best practices in the Title IX \hvestigation process

4) Contemplate possible changes coming – and how you might handle those



Assumptions













trainings on your website (and will include ours as well)



some "snags" along the way and worked on solutions



You have someone you call for Title IX investigation questions



Policy Inclusions

Con Con Sappe of the policy What should your policy include?

Offenses to

STETSON LAW 2024 NATIONAL V. Sexual explanation of the state of the sexual explanation of the state of the sexual explanation of the sexual explanat

- i. Sexual harassment
- ii. Sexual assault
 - 1. Non-consensual sexual contact, and
 - 2. Non-consensual sexual intercourse

- v. Sexual exploitation



Sexual Harassment (three-pronged test) (three-pronged test)

Sexual harassment means conduct on the basis of sex that satisfies one or more of the following:

(1) An employee of the recipient conditioning the provision of an aid, benefit, or service of the recipient on an individual's participation in unwelcome sexual conduct;

welcome conduct determined by a reasonable person to be so severe, pervasive, and objectively offensive that it effectively denies a person equal access to the recipient's education program or activity: or

(3) "Sexual assault" as defined in 20 U.S.C. 1092(f)(6)(A)(v), "dating violence" as defined in 34 U.S.C. 12291(a)(10), "domestic violence" as defined in 34 U.S.C. 12291(a)(8), or "stalking" as defined in 34 U.S.C. 12291(a)(30).

Emphasis added

[T]he Assistant Secretary will not require recipients to adopt a particular definition of consent with respect to sexual assault.

NCE ON P. AND 30125.

Consent

STETSON LAW 2024 NATIONAL C

You should be well-versed on the definition of consent contained within your specific campus policies. Address specific issues of consent related to the new definition of sexual harassment.

Consent

The Department believes that the definition of what constitutes consent for purposes of sexual assault within a recipient's educational community is a matter best left to the discretion of recipients, many of whom are backer State Issuers. STETSON LAW 2024 NATION OF STETSON LAW 2024 NATI of whom are under State law requirements to apply particular definitions of consent for purposes of

Id. at 30124

The third prong of the § 106.30 definition of sexual harassment includes "sexual assault" as used in the Clery Act, 20 U.S.C. 1092(f)(6)(4)(v), which, in turn, refers to the FBI's Uniform Crime Reporting Program (FBI UCR) and includes forcible and nonforcible sex offenses such as rape, fondling, and statutory rape which contain elements of "without the contain Julia includes forcible and nonforcible se offenses such as rape, fondling, and statutory rape which contain elements of "without the consent of the victim."

Id. at 3017

Elements to consider

- •consent is a voluntary agreement to engage in sexual activity;
- someone who is incapacitated cannot consent; CATION
- ■(such as due to the use of drugs or alcohol, when a person is asleep or unconscious, or because of an intellectual or other disability that prevents the student from having the capacity to give consent)
- an absence of resistance does not imply consent;
- STETSON LAW 2024 NATION nsent to engage in sexual activity with one person does not imply consent to engage in sexual activity with another;
 - consent can be withdrawn at any time; and
 - •coercion, force, or threat of either invalidates consent.

Scope of policy

OIICY
STETSON LAW 2024 NATIONAL

A recipient with actual knowledge of sexual harassment in an education program or activity of the recipient against a person the United States, must respond promptly in a manner that is not deliberately indifferent. . . . "education program or activity" includes locations, events, or circumstances over which the recipient exercised substantial control over both the respondent and the context in which the sexual harassment occurs, and also includes any building owned or controlled by a student organization that is officially recognized by a postsecondary institution.

§106.44(a) General response to sexual harassment (emphasis added)

First example of a "scope of policy"

This policy applies to ABC University students?

employees, and third-parties located within the
United States both on and off campus, as well as in
the digital realm. Off-campus coverage of this policy
is limited to incidents that occur on employee-led
trips, at internship or service-learning sites, and operated by Registered Student Organization where the University exercised substantial control over both alleged harmonic occurred. college-owned properties (including buildings operated by Registered Student Organizations), or in substantial control over both alleged harassers and the context in which the alleged harassment

Provided by Jennifer Lake and NASPA certification

Second example of a "scope of

- This policy applies to all members of the Indiana University community, including:

- B. All academic appointees, staff and part time (hourly) employees
 C. All others while on Indiana University property, including employees of third-party vendors and contractors, volunteers, and visitors, and others while involved in an off campus Indiana University program or activity.
 I. Others represent the contractors.
- II. Other Priversity policies and codes related to misconduct remain in effect for complaints of misconduct where than discrimination, harassment and/or sexual misconduct. However, any report or complaint of misconduct that includes elements of the course behaviors below may be addressed this policy and its relation.

IU Bloomington: https://policies.iu.edu/policies/ua-03-discrimination-harassment-and-sexualmisconduct/index.html#scope

Concurrent Law Enforcement activity

Further, subject to the requirements in § 106.45 such as that evidence sent to the parties for inspection and review must be directly related to the allegations under investigation, and that a grievance process must provide for objective evaluation of all relevant evidence, inculpatory and exculpatory, nothing in the final regulations precludes a recipient from using evidence obtained from law enforcement in a § 106.45 grievance process. § 106.45(b)(5)(vi) (specifying that the evidence directly related to the allegations may have been gathered by the recipient "from a party or other source" which could include evidence obtained by the recipient from law enforcement (emphasis added); § 106.45(b)(1)(ii).



Department of Education, Nondiscrimination on the Basis of Sex in Education Programs or Activities Receiving Federal Financial Assistance, 85 Fed. Reg. 30026 (May 19, 2020) (final rule) (online at www.govinfo.gov/content/pkg/FR-2020-05-19/pdf/2020-10512.pdf) at 30099 n.466

Police investigations NATIONAL AN 2024 NATIONAL

some instances, a complainant may allege harassing conduct that constitutes both sex discrimination and possible criminal conduct. Police investigations or reports may be useful in terms of fact gathering. However, because legal standards for criminal investigations are conferent, police investigations or reports may not be determinative of whether harassment occurred under Title IX and do not relieve the school of its duty to respond promptly and effectively."

The 2001 Guidance takes a similar position: "In

Id. at 30099 n. 467 (emphasis added).

Interconnectedness

"[T]he recipient must dismiss the formal complaint with regard to that conduct for purposes of sexual harassment under Title IX or this part; such a dismissal does not preclude action under another provision of the recipient's code of conduct."

The Department notes that recipients retain the flexibility to employ supportive measures in response to allegations of conduct that does not fall under Title IX's purview as well as to investigate such conduct under the recipient's own code of conduct at the recipient's discretion.

of conduct at the recipient's discretion.

Id. at 30289 (emphasis added).

Interconnectedness (continued) CATION

[E]ven if alleged sexual harassment did not occur in the recipient's education program or activity, dismissal of a formal complaint for Title IX purposes does not preclude the recipient from addressing that alleged sexual harassment under the recipient's own code of conduct. Recipients may also choose to provide supportive measures to any complainant, regardless of whether the alleged sexual harassment is covered under Title IX.

Code of Conduct Considerations Does this warra those) or Admin Would you outso Advantages/disa

What do you call things referred to the Conduct office that do not rise to the level of Sexual Harassment?

Sexual Misconduct?

Conduct of a Sexual Nature not Rising to Title IX?

For this Code item are there any "other" carryovers from the Title IX grievance process besides the Support Measures? Role of advisor? Time frames?

Does this warrant a Panel Hearing (if you have those) or Administrative Hearing?

Would you outsource these referrals? Advantages/disadvantages?

Code of Conduct Considerations

Does this part of the Code also include definitions on your campus not captured in the new regulations? (sexual exploitation)(intimidation)

If you include sexual assaults not required in Title IX, do you detail that in your Title IX policy and your Gode of Conduct (cross-reference them)

Same for outside program or activity

Can students serve on the boards that hear these cases (why or why not)

Dismissal of complaint statement

- § 106.45(b)(3)(i)

 (3) Dismissal of a formal complaint—

 (i) The recipient must investigate the allegations in a formal complaint. If the conduct alleged in the formal complaint would complaint would complaint. even if proved, did not occur in not occur against a person in the United States, then the recipient must dismiss the formal complaint with regard to that conduct for purposes in harassment under Title dismission. complaint would not constitute sexual harassment as

Dismissal of complaint statement

§ 106.45(b)(3)(ii)

(ii) The recipient may dismiss the formal complaint or any allegations therein, if at any time during the investigation or hearing. A complainant notifies the enrolled or employed by the recipient; or specific circumstances prevent the recipient from gatheric evidence sufficient to reach a dota formal complaint or Title IX Coordinator in writing that the complainant would like to withdraw the formal complaint or any circumstances prevent the recipient from gathering evidence sufficient to reach a determination as to the

Dismissal of complaint uismissal a uismissal a NATION The parties. statement

§ 106.45(b)(3)(iii)

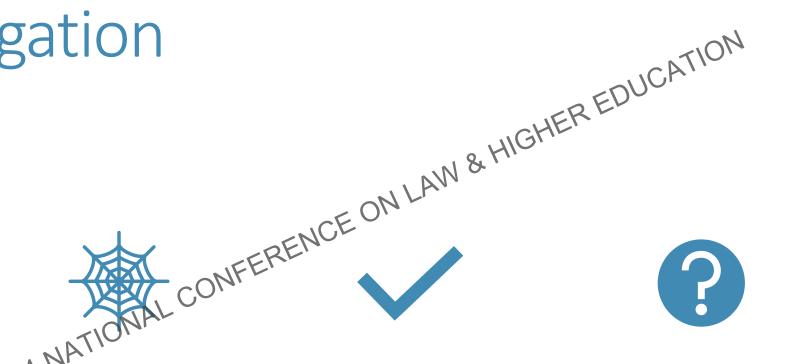
(iii) Upon a dismissal required or permitted pursuant to paragraph (b)(3)(i) or (b)(3)(ii) of this section, the recipient must promptly send written notice of the dismissal and reason(s) therefor simultaneously to



Preshrivestigation

Pre-Investigation







Written Notice to
Parties
Responsibility

What has happened so far?

Prepare your questions before the interview

Written Parties Who was involved in the incident Date and time of the Notification to Parties

Before you conduct an interview with the Respondent, you must provide them time to prepare.

Notice of the school's greevance process

The opportunity, if any, to engage in an informal resolution process

The alleged misconduct that constitutes sexual harassment

Written Notice (continued), TONAL CO

A statement that the respondent is presumed not responsible at the outset of the process and can only be found responsible after the grievance concludes

A statement that the parties are entitled to an

advisor of their choice

ement that the parties can request to inspect and review certain evidence

Any conduct rules, if they exist, that prohibit providing knowingly false information or statements during the grievance process

A recipient's grievance process must—

Include a presumption that the respondent is not responsible for the alleged conduct until a determination regarding responsibility

is made at the conclusion of the grievance process.
 106.45(b)(1)(iv)(emphasis added).
 Question #36 Respondent should be presumed

Question #36 Respondent should be presunot responsible but that doesn't mean a complainant should be presumed to be lying.

Schools that have relied on this presumption to do services to a complainant or to make a complainant's credibility of Education. Schools that have relied on this presumption to decline services to a complainant or to make assumptions about a complainant's credibility have done so in error. Dept.

What has happened so far? STETSON LAW 2024 NA

A formal complaint has been received (and signed).

An initial meeting with the Title X coordinator has happened to provide support measures.

A notice of investigation has gone out to both parties.

The case has been assigned to you (the investigator) Or as the Title IX Coordinator, you are the investigator, or you have outsourced the investigation.

The investigator has read the formal complaint.



Prepare your questions before interview Read the Formal Complaint Write out the questions you have about the report on first read Read the Formal Complaint again

What additional questions do you have about the incident narrative Who is identified in the Formal Complaint you feel you need to

hat questions do you have for those individuals

Have all of these typed out ahead of the interviews

Update with additional/follow-up questions and witnesses as you go

Create a question bank



Investigation

Investigation Slides

Regarding Title IX Investigators

Investigation order

Purpose of Investigation

Follow up questions AN 2024 NATIONAL CONFERENCE Universe Clarifications AN 2024 NATIONAL CONFERENCE Universe Universe Conference Universe Unive Think about the investigative report

Sense and Feel questions

Meet the students where they Burden of Gathering Evidence

word on Credibility Assessments

Universe of Evidence

Universe to Relevant

Relevance

Rape Shield Laws

Advisors

What evidence do they want reviewed?

Regarding Title IX Investigatorsonal States of the States of the IX

Campuses are no longer permitted to have a "single" or "pure" investigator model under Title IX.

A separate decision-maker for panel of

A separate decision-maker (or panel of decision-makers) must make a final determination of responsibility.

This has been a shift in the function of the investigator on some campuses.

What, then, is the scope of the investigative report? Purpose? Tone? Format?

Will the investigator become a witness in the hearing or play other roles?

Investigation Order

Interviewed Complainant

Interviewed Respondent

Interviewed Witnesses

Collect written witness statements

Examined physical evidence

Reviewed information submitted by parties as evidence

Reviewed social history between parties (if available)

Who should you interview?

When and in what order?

What are and in what order?

ts CONFERENCE and when should you ask?

How and when should you ask? contacted?

> How and when do we share information with the parties?

> Construct the timeline of information as you go and fill it in

> What about discrepancies or gaps in the timeline?

Purpose of Investigation:

Gather all relevant information regarding an allegation of sexual harassment Interview all relevant parties (place on a timeline) AN & Collect and organize relevant evidence (create a log)

Write a detailed investigative report with timeline

Not investigator role any longer:
Individual credibility assessments

Investigators providing weight of the evidence

Investigators making recommendations for interim measures or accommand.



AS YOU GO INTO THE INVESTIGATION THINK ABOUT THE INVESTIGATION TO WALL BEAUTING. IF YOU WANT TO MAKE SURE YOU CONSIDER THE THE INVESTIGATION OF WILL BEAUTING. IF YOU WANT TO MAKE SURE YOU CONSIDER THE THE INVESTIGATION OF WILL BEAUTING. IF YOU WANT TO MAKE SURE YOU CONSIDER THE TUNIVERSE OF EVIDENCE" THAT IS AVAILABLE AND TRY



REPORTS – OR POORLY DOCUMENTED INTERVIEWS ARE THE WORST.

"UNIVERSE OF EVIDENCE" THAT IS AVAILABLE AND TRY TO CONTAIN WHAT ALL THAT COULD BE - AND LOCATE DOCUMENTATION WHERE POSSIBLE.

IF TEXT MESSAGES, PHONE CALLS, PHOTOS, EMAILS ARE INVOLVED - SEEK THOSE DOCUMENTS. ALWAYS ASK TO SEE THE ORIGINAL THREAD AS WELL AS ANY PRINTED DOCUMENTS THAT ARE PROVIDED.

YOU ARE FRENCE ON LAW & HIGHER EDUCATION WISOR, INVESTIGATION YOU ARE FRENCE ON LAW & HIGHER EDUCATION STETSON LAW TONE TO A NATIONAL YOU ARE FRENCE ON LAW & HIGHER EDUCATION STETSON LAW & HIGHER EDUCATION STETSON LAW & HIGHER EDUCATION Remember your Role



YOU ARE NOT A PARTY'S LAWYER, ADVISOR, COUNSELOR, PARENT, OR FRIEND











YOU ARE INTERESTED IN



Remember Your Role Being Impartial ≠ Being a Robet From You can be a neutral fact finder and still show empathy and kindness. Investigation spaces should be judgment free zones All Title IX personnel should serve in their roles impartially. All Title IX personnel should avoid the

impartially. All Title IX personnel should avoid the prejudgment of facts, prejudice, conflicts of interest, bias, and sex stereotypes

How to start an interview

STETSON LAW 2024 NATION

Introduce yourself

Build rapport/Establish baseline responses

How are your classes going? Year in school? Major? Weather chat

Explain what your vole is (fact finder)

Explain you will be note/taking/recording the interview for notes

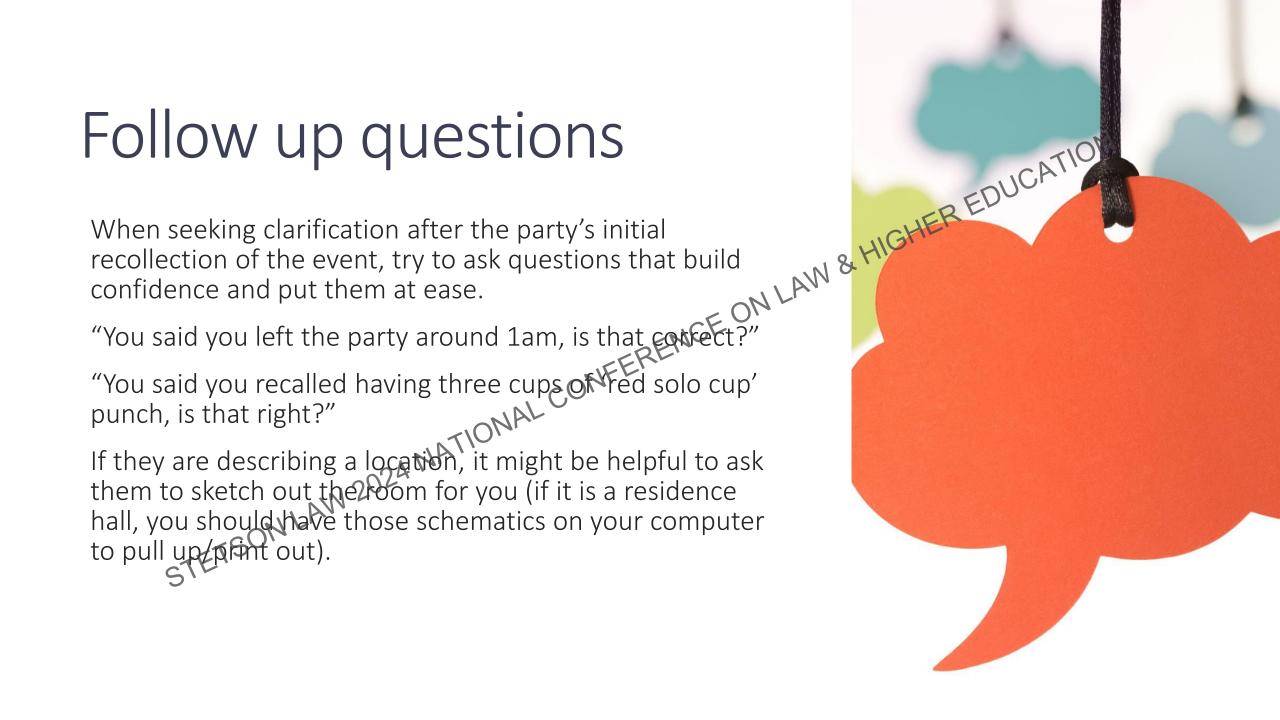
Ask interviewee to share their recollections of the incident

Do not interrupt the narrative

Let them talk until they are done

Follow up questions later

Follow up questions

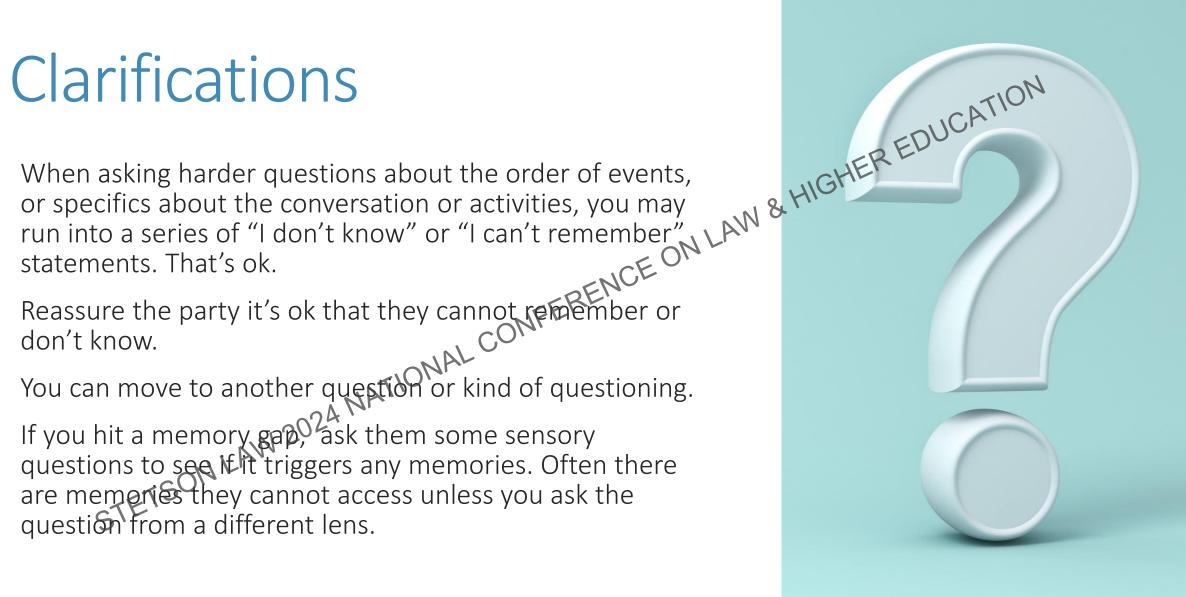


Clarifications

Reassure the party it's ok that they cannot remember or don't know.

You can move to another question or kind of questioning.

If you hit a memory gap, ask them some sensory questions to see If it triggers any memories. Often there are memories they cannot access unless you ask the question from a different lens.



A word about trauma

Anyone you speak with about alleged sexual harassment (complainant, respondent, or witnesses) could have experienced or still be experiencing transfa as a result of the alleged situation.

Be cognizant that talking to you may be very difficult for the parties.

Remember to document their experience with as little interruption as possible. Follow-up questions should be limited.

Ideally, you want the party being interviewed to do most of the speaking.

Modified from: Russell Strand, Frontline Training Conference, 2018

Sense and Feel Questions

"What did you hear?"

"Was there any music playing.

"What could you see when you awoke?"

"Tell me about their or "What or "What or

"Tell me more about that."

"What did you hear?"

"Was there and

Source: Russell Strand, Frontline Training Conference, 2018

Meet the Ability to navigate interpersonal relationships Communication skills Conflict resolut: student where they are:

Baseline knowledge = all students don't know the same things about these issues (sex, consent dating, intimacy, alcohol, drugs, etc.)

How to evaluate risk

Factors to consider in decision-making

- Medically accurate knowledge of sex, reproduction, sexual health

Burden of Gathering Evidence

[I]t is the recipient's burden to importially gather evidence and present it so that the decision-maker can determine whether the TUENCE

STETSON LAW 2024 NATIONAL CONTINUE STETSON recipient (not either party) has shown that the weight of the evidence reaches or falls short of the standard of evidence selected by the

PHYSICAL Images (photos and videos) witnesses Others with relevant information PHYSICAL Images (photos and videos) Screen shots Documer' Types of Evidence

What evidence do they want STETSON LAW 2024 NATION reviewed?

Inculpatory evidence

Rape shield law protections

Vitnesses to interior

If they know of others with similar experiences

Character testimony is permitted

They may not know what they possess to be reviewed.

Ask them if they understand what can be provided to you as evidence...

"Universe of Evidence" Evidence"

[T]he universe of evidence given to the parties for inspection and review under § 106.45(b)(5)(vi) must consist of all evidence directly related to the allegations; determinations as to whether evidence is "relevant" are made when finalizing the investigative report, pursuant to § 106.45(b)(5)(vii) (requiring creation of an investigative report that "fairly summarizes all relevant evidence").

Id. at 30248 n.1021 (emphasis added).

Relevance AN 2024 NATIONAL CONF

[R]elevance is the sole gatekeeper evidentiary rule in the final regulations, but decision-makers retain discretion regarding the weight or credibility to assign to particular evidence. Further, for the reasons discussed above, while the final regulations do not address "hearsay evidence" as such, § 106.45(b)(6)(i) does preclude a decision-maker from relying on statements of a party or witness who has not submitted to cross-examination at the live hearing.

Id. at 30354.

The final regulations do not define relevance, and the ordinary meaning of the word should be understood and applied.

Id. at 30247 n. 1018.

From the Universe to Relevant

"[D]irectly related" may sometimes encompass a broader universe of evidence than evidence that is "relevant." Id. at 30304.

Non-treatment records and information, such as a party's financial or sexual history, must be directly related to the allegations at issue in order to be reviewed by the other party under § 106.45(b)(5)(vi), and all evidence summarized in the investigative report under § 106.45(b)(5)(vii) must be "relevant" such that evidence about a complainant's sexual predisposition would never be included in the investigative report and evidence about a complainant's prior sexual behavior would only be included if it meets one of the two narrow exceptions stated in § 106.45(b)(6)(i)-(ii) . . . Id. at 30304.

Think about how you are organizing the evidence.

Credibility of Evidence

STETSON LAW 2024 NATIONAL CON

Is the information accurate?

Is the presenter of information being evasive?

he evidence misleading?

Can you corroborate or matchup information on the timeline?

Some inconsistencies are irrelevant – don't worry about those.

Is this plausible? Keep the trauma-informed process in mind with everyone you speak with.

Rape Shield Language

sterson LAW 2024 NATIONAL 2) if the consequence of the sexual beautiful to sexual beau

[T]he rape shield language in § 106.45(b)(6)(i)-(ii) bars questions or evidence about a complainant's sexual predisposition (with ne exceptions) and about a complainant's prior sexual behavior subject to two exceptions:

- 1) if offered to prove that someone other than the respondent committed the alleged
- 2) if the question or evidence concerns sexual behavior between the complainant and the respondent and is offered to prove consent.

Id. at 30336 n.1308 (emphasis added).

Advisors

STETSON LAW 2024 NATION

Advisor of party's choice

Could be a parent, friend, an attorney and employee of the college

Could even be a witness of the investigation

Schools cannot require a particular type of advisor, nor can they require an advisor to have a specific type of training

Schools may provide resources to advisors to better understand the process

Schools may implement limits for participation by advisors in meetings and rules of decorum for hearings as long as they are applied equally



Party Testimony HIGHER EDUCATION

Credibility Assessment of Relevant Evidence (not for the parties)

Investigation Summaro 24 NATIONAL CONFERENCE (Not for the parties)

STETSON LAW OF THE PROPERTY OF THE PR

Background

I. BACKGROUND AND REPORTED CONDUCT

Tames of the CP and RP here and the Cinvestigator. [One paragraph summary]. Summary of allegation goes here. Identify the names of the CP and RP here and the

Jurisdiction

STETSON LAW 2024 NATIONAL

This office (the name of your office) houses the Title IX Office which has campus-wide responsibility for investigating alleged to the "name of the Policy. This office responds to claims of charassment (including sexual assault), stalking, dating violence, domestic violence, and retaliation brought forward by students, employees or third parties.

Scope of the Investigation

STETSON LAW 2024 NATION

III. SCOPE OF THE INVESTIGATION

[This is the timeline and details pertinent to the case. It is the record of when it was reported. If a No Contact Order was issued. When parties were notified, interviewed, submitted evidence, asked for additional parties to be interviewed, and if they rescheduled or didn't respond.

This is the accounting for the time it took for the investigation. It will match what is in the file, (in emails and in phone logs).

When did you send out documents/correspondence? (1-2 paragraphs).]



Receipt of signed Complaint February 5, 2024

Otice of Investigation sent to parties

Plainant Name in Scope (continued)

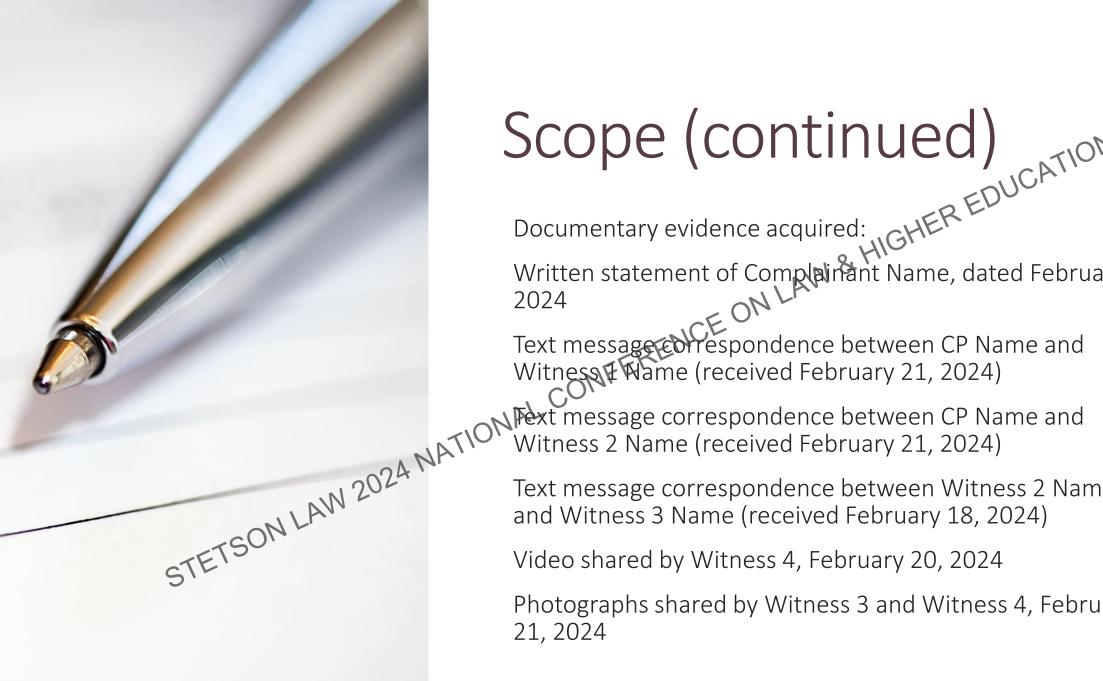
Respondent Name, in-person interview on February 8, 2024

Witness 1 Name, in-person interview on February 9, 2024

Witness 2 Name, in-person interview on February 10, 2024

Witness 3 Name, in-person interview on February 11, 2024

Witness 4 Name, in-person interview on February 12, 2024



Documentary evidence acquired:
Written statement of Complainant Name, dated February 5, 2024

Text message correspondence between CP Name and Witness & Hame (received February 21, 2024) Scope (continued)

Text message correspondence between Witness 2 Name

Photographs shared by Witness 3 and Witness 4, February 21, 2024



Relevant Policies

IV. RELEVANT POLICY AND LAWAR OHIBITING SEXUAL HARASSMENT (INCLUDING SEXUAL ASSAULT) AND RETAMATION

This is straighter.

Investigation Summary

STETSON LAW 2024 NATIONAL

V. INVESTIGATION SUMMARY

A. Statement Summary of the Parties

Respondent:

B. Documentary Evidence: & HIGHER EDUCATION
elow is the list of t Below is the list of the documentary evidence reviewed for this report:

Documentation and investigative files obtained by the Title Winvestigator;

The written or documented verbal statement provided by the COMPLAINANT and evidence;

The written or documented statement provided by the RESPONDENT and evidence;

The written or documented statements provided by the WITNESSES and evidence.

Analysis (evidence credibility)

VI. ANALYSIS

A. In this section you will provide credibility assessment of the evidence gathered, provided, and documented (or omitted) and what the rationale was.

Mistakes to avoid:

Commentary on nonverbals of the parties, inconsistency rabbit hole, commentary on confusion or recall hard commentary on the status of the parties who submitted the evidence, allowing any biases of your own to creep into evidence analysis.

Relevant Evidence

STETSON LAW 2024 NATIONAL.

List of the evidence provided

Summary of whether determined to be relevant or not

Can break this out by inculpatory and exculpatory

may provide more than the other

ke sure you assign who provided the evidence in the summary of evidence (and the dates received in the timeline of events – evidence is often sent after interviews with the investigator).

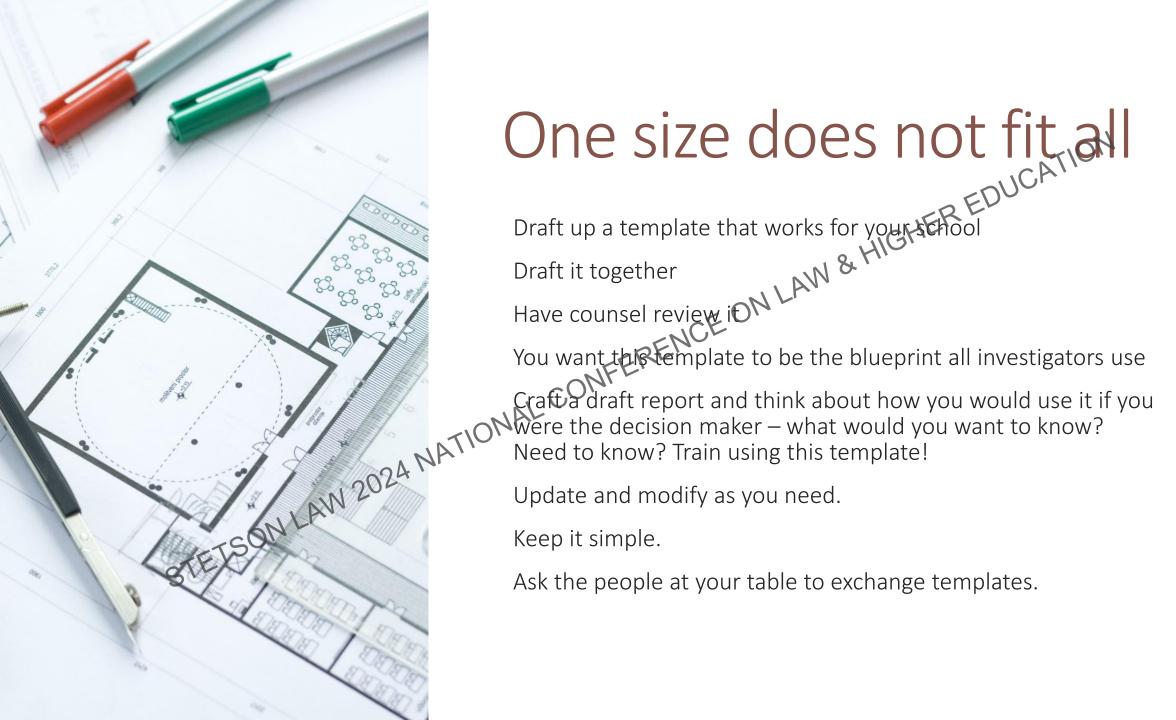
Conclusion and/or Recommendations

VII. CONCLUSION and/or RECOMMENDATIONS

Many schools/investigators used to routinely include this section. This is not recommended under the 2020 regulations. However, if your institutions still requires this, perhaps consider:

The investigator finds that the relevant evidence supports a possible violation(s) of the University's Sexual Harassment policy. This report will be forwarded to the decision-maker. OR

The investigator finds the relevant evidence does not support a possible violation(s) of the University's Sexual Harassment policy. This report will be forwarded to the decision-maker.



One size does not fit all Draft up a template that works for your school Draft it together Have counsel review ion LAW &

Keep it simple.

Ask the people at your table to exchange templates.

Questions?

vice President, Student
Engagement, Division of CONFERENCE ON LAW & HIGHER EDUCATION
Student Success and colliment Management Dr. Jennifer Hammat, Associate Florida Gulf Coast University,